Please review the terms and conditions, complete the attached form, and return to your manager for approval.

We encourage the entire organization to consider 2021 as a transitional year for this policy — keep in mind that there are still many variables at play (i.e., vaccinations, variants, family circumstances, and more). This policy will be updated and adapted in the coming months and years as we continue to gather feedback and assess how it impacts the business.

**DEFINITIONS**

**Hybrid:** For the purpose of these guidelines, ‘hybrid’ is any employee who lives within driving distance of the office and works both in-home and in-office.

**Remote:** For the purpose of these guidelines, ‘remote’ is defined as an employee working full-time from a location other than the CUSA office on campus in Ottawa.

**Local:** For the purpose of these guidelines, ‘local’ is defined as within driving distance.

**Standard work hours:** CUSA’s standard hours are 8 a.m. – 4 p.m., Monday through Friday. Standard work hours will be expected unless otherwise discussed with your manager. Calendars need to be kept up to date with any changes to the work schedule.
**Customer-facing tasks:** There are various types of customer-facing tasks and any position which has direct customer contact as a primary component of the employee’s role and service.

**WHO IS ELIGIBLE FOR HYBRID & REMOTE WORK?**

At CUSA, we trust you to do your job well from wherever you may be, and want to ensure that you have all of the tools and support you need to do so. We certainly believe that great work can be done remotely, but also value the time that our teams have in-office and together.

We will typically determine if a position is fully remote, hybrid, or in-office at the very start of the recruiting process. That being said, we know that situations change, and encourage any employee to discuss their specific needs and schedule with their manager or HR. We allow each department manager to have the final determination of whether or not the individual and/or the role can function well and perform essential duties on a remote basis.

That being said, any position can request the ability to work in the office, work from home permanently, or work on a hybrid schedule. To do so, simply set up a meeting with your direct manager to discuss those options. Note that your current performance, team needs, and business needs all factor into whether or not the request will be approved, and each request will be assessed on a case-by-case basis.

Your request will likely be approved if it has the following characteristics:

- Your work can easily and effectively be done offsite
- It doesn’t affect the service quality or organizational operations
- It doesn’t negatively impact team performance

If your current situation requires you to work from home or remotely on a temporary basis, you can also follow this same process.

**WORKING HOURS, ATTENDANCE, & AVAILABILITY**

*For Full-Time Employees*

Regardless of whether the role is remote or in-office, all full-time employees are required to work 35 hours per week.

Because of the nature of our business, employees are required to be available and expected to work during the company's standard work hours. This ensures we can maintain our reputation of excellent customer service, and encourages great collaboration among departments within the association.

Of course, we try to be as flexible as we can to accommodate appointments, family needs, etc. For us, it’s really about the rest of the team knowing if and when you are available, in any and all of these working environments (in-office, hybrid, or remote). If you need to shift a start time, leave early, or take a long lunch, simply talk to your manager.
For Remote Employees
We trust all of our employees to get their work done. Whether or not you’re available or “online” isn’t a matter of oversight or a lack of trust; it’s about being excellent to your teammates and available if needed. Your team should know whether or not they can reach you in an emergency or time of need, and if your work is covered.

Achieving this requires a few additional steps in a remote environment, but here are a few things we have often suggested: (1) Zoom standups, (2) a Slack channel where individuals can post their availability (out to lunch, etc.) or just utilizing Slack statuses, and (3) diligent use of your calendar and working hours/vacation time.

You should also ensure your calendar has regular 1-on-1s and team meetings each week, giving each team member the opportunity to see one another and meet with their manager.

For Full-Time Hybrid Employees
We define hybrid employees as those who are in-office 2-3 days per week. In many cases, department heads have defined their ideal in-office days for the entire department, in order to facilitate collaboration among the team and reliably schedule in-person one-on-one meetings. (For example, the marketing department is often in on Tuesdays and Thursdays.)

Should this schedule not work for you, please discuss it with your manager; and again, going forward, we will be communicating these expectations during the recruiting process.

COMMUNICATION

Because you’re not next to one another in an office, any remote or hybrid employee should err on the side of overcommunication. Slack, email, Zoom, phone calls, and numerous other communication channels are available to you.

Your team and manager will likely have their own expectations for communication and response times; be sure you know what those are. If those expectations seem unreasonable, please discuss them with HR.

ENVIRONMENT

It is the responsibility of the employee to designate a remote workspace, which is typically a space in your home (an office, spare bedroom, etc.). No work should be performed outside of this designated workspace. The designated workspace must be kept in a safe condition, free from hazards to both the employee and the equipment.

If you sustain any injuries in their designated workspace and in conjunction with your regular work duties, notify your manager of such injuries as soon as possible. CUSA is not responsible for any injuries
to the employee or any third parties outside of the designated workspace or during the employee’s non-working time.

If, while working from a designated workspace, the employee experiences technical issues with his or her computer or internet access that prevent the employee from working remotely, the employee should notify his or her manager right away to ensure coverage of the work and to get support for the issue. Interruptions to work caused by internet outages may require the employee to work from the main office or an alternate location for the remainder of the day, or until the outage is fixed.

Employees working from a designated workspace may, from time to time, be required to come to their usual work site as required by the needs of the business.

You’re expected to make appropriate child-care arrangements during your work hours. We understand that exceptions happen and family issues come up, so please talk to your manager or HR if there are any extenuating or temporary circumstances that you need assistance with! We’re always here to help.

PERFORMANCE EXPECTATIONS

The performance expectations for a remote or hybrid employee are no different than for an in-office employee.

EQUIPMENT

All remote employees may utilize their personal laptops/desktops to perform their work. The remote employee is responsible for ensuring items on loan and personally-owned equipment should be covered by your individual homeowner’s insurance policy.

In order to receive reimbursement for expenses, you should have prior approval from a supervisor and submit an expense report.

We understand that you may want to use your own devices for work (phone, tablet, etc.) Secure data management procedures (including passwords and encryption) should be enforced on all devices, especially your personal devices. In addition to that, you may be required to register your cell phones and laptops with the IT representative. If your personal device is stolen or lost, please notify us as soon as possible.

Hybrid employees receive a monthly allowance amount reflective of their role.

If you have questions about whether your remote allowance covers a certain purchase, don’t hesitate to ask your manager or HR.

SECURITY AND CONFIDENTIALITY
You are responsible for keeping documents, sensitive business data, and other work-related materials confidential and secure in your home office location.

OTHER

All of CUSA’s rules and policies apply while working from a designated workspace. These policies include, but are not limited to, policies regarding attendance, confidentiality, and policies prohibiting harassment. Employees are reminded that this remote/work-from-home policy is not to be used in place of sick leave. All of our guidelines for employee benefits and compensation remain the same.

TERMINATION OF AGREEMENT

Both the CUSA and the employee have the right to terminate the remote and/or hybrid work agreement at any time by written or verbal notice. Failure to comply with the above terms and conditions may be cause for disciplinary action and/or termination of your agreement.

March 24th, 2022 Amended to add:

WORK AGREEMENT

A. EMPLOYEE INFORMATION

Full name:

________________________________________________________

______

Job title:

________________________________________________________

______

Department:

________________________________________________________

______

HR contact:

________________________________________________________

______

Supervisor:

________________________________________________________

______
B. DESIGNATED WORK AREA

Address:______________________________________________________________________

Phone number:______________________________________________________________________

Description of workspace:______________________________________________________________________
______________________________________________________________________

C. REMOTE/HYBRID WORK SCHEDULE & HOURS

<table>
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D. REQUEST FOR COMPANY EQUIPMENT

The following items have been approved for purchase/loan:

____________________________________________________________________________________________
____________________________________________________________________________________________
____________________________________________________________________________________________
E. AUTHORIZATION FOR REMOTE WORK

I have read and I agree to the Terms and Conditions of this policy, and I agree to the duties, responsibilities, obligations, and conditions outlined in these documents. Should any changes occur to the information I have provided above, I am aware that it is my responsibility to inform my supervisor and Human Resources to initiate completion of an updated agreement. I understand that a copy of this agreement will be kept in a personnel file.

Employee Signature:

Supervisor Signature:

HR Contact Signature:

Date: _________

W